101st Meeting of Executive Board
ICSU Secretariat, Paris
30-31 October 2009

DECISIONS

Present: Catherine Bréchignac, Fu Congbin, Bryan Henry, Maurizio Iaccarino, Dov Jaron, Reiko Kuroda, Yuan T. Lee, Goverdhan Mehta, Hans Ott, Bruce Overmier, Sergio Pastrana, Kari Raivio, Uri Shamir, Maurice Tchuente, Abdul Hamid Zakri, and Deliang Chen (ex officio)

Secretariat: Tish Bahmani Fard, Paul Cutler (Items 4 and 10), Gisbert Glaser (Item 8), Leah Goldfarb (Items 4 and 8), Jacinta Legg, Mustapha Mokrane (Item 4), Howard Moore (Items 7 and 9), Patricia Ocampo-Thomason (Items 4, 5 and 6), and Carthage Smith

1. Welcome and Opening of the Meeting

All Members of the Board attended the meeting.

2. Adoption of the Agenda

Although certain items on the Agenda were taken in a different order, this report follows the order of the Agenda as originally distributed.

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<td>To adopt Agenda.</td>
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3. Decisions of 100th Meeting of Executive Board and Matters Arising (not treated elsewhere)

The Decisions of the 100th Meeting of the Board were approved by Members and posted on the ICSU website at the beginning of July. Other than the item below, there were no matters arising from the 100th Meeting of the Board which were not dealt with elsewhere.
3.1 Dues and weighted voting

Prior to the last GA a small group consisting of the Officers, and Ordinary Board Members Cynthia Beall, Francis Gudyanga and Bryan Henry, had been set up to consider the recommendations of the Working Group to review the ICSU Dues Structure including the issue of weighted voting.

Since the issue had not been addressed at the GA, and in light of a request signed by several Members of ICSU that the Board reconsider its position on weighted voting, the Board had agreed at its last meeting “to appoint a small group to consider weighted voting for National Members and Unions, consisting of the Vice-President for External Relations and representatives of higher and lower paying National Members and Unions”. EB Members had been asked to send their suggestions for membership of this group to the Executive Director.

In order to bring a fresh perspective to the debate, it was agreed that the membership of the group to be established by the EB should be entirely new, should be relatively small and should have a balanced geographic coverage.

**Decisions**

To agree on the Terms of Reference and Timetable for the Ad hoc Group on Weighted Voting (Annex 1); and to decide on following membership of ad hoc group to review weighted voting: Reiko Kuroda (Vice-President for External Relations (Chair)); Hans Rudolf Ott (Treasurer); Joseph O. Malo (President, Kenya National Academy of Sciences), Olavi Nevanlinna (Chair, Delegation of Finnish Science Academies), M. Vijayan (President, Indian National Science Academy), Ian Dowman (Vice-President, ISPRS), and one representative each from US NAS, IUPAC (IUPAC Treasurer, John Corish, was proposed by IUPAC after the meeting) and Latin America.

4. Committee on Scientific Planning and Review (CSPR)

The CSPR met on 14-15 September in Paris. Eight members were beginning their first term and an early component of the meeting focused on new member orientation. Those items not discussed elsewhere on the EB agenda included the launch of the 2010 ICSU Grants Programme and ICSU involvement in Rio+20. The Vice-President for Scientific Planning and Review informed the EB about the CSPR’s deliberations and decisions on these items.

4.1 Strategic Plan, 2nd Phase, 2009-2011

The CSPR made decisions on the Strategic Review of ICSU’s Role in Science Education, the Review of ICSU’s Role in Science and Technology in Developing Countries (postponed), the Review of the ICSU Regional Office for Latin America and the Caribbean, and the Review of DIVERSITAS (postponed). All of these items related to the implementation of the second three-year phase of the Strategic Plan 2006-2011.
4.2 Strategic Plan 2012-2017

The development of the next strategic plan would be a major undertaking of the CSPR over the next 18 months. The CSPR began framing its development in April 2008 with the drafting of a briefing paper for the General Assembly (GA). This paper formed the basis of an initial consultation with ICSU Members that was subsequently distilled by the CSPR in February 2009. A common message from the GA and the initial consultation was that many of the existing priorities should continue into the future and that the next strategic plan should therefore be an evolution of the current plan. At its September 2009 meeting, the CSPR affirmed the need to build on the current plan and agreed a timetable for its development.

A number of ongoing or recently completed strategic activities would generate information for development of the new Plan. In addition, many aspects of the Priority Area Assessments and the Foresight that were commissioned during development of the current Strategic Plan remained relevant for the new Plan. One new activity that would inform both the development of the next Plan and also the longer term development of ICSU’s direction would be a scenario-based foresight analysis.

4.3 Foresight Analysis

The CSPR decided at its 17th meeting that a foresight analysis should again be a component of the development of the Strategic Plan. The scenario methodology was judged worthy of further examination in this regard, and at its 18th meeting the CSPR formed a Foresight Task Team to examine options for the new scenario-based analysis, develop a detailed plan, and help the CSPR and the Secretariat to implement this plan. Initial details of this plan were presented to the EB.

Decisions
To note the report of the 18th meeting of CSPR;
to note the progress on implementation of the Strategic Plan 2006-2011;
to endorse the planning process for the 2012-2017 Strategic Plan; and,
to note CSPR’s plans for implementation of the ICSU Foresight Analysis.

5. Regional Committees

5.1 Reports from meetings

Regional Committee for Africa
As reported at the 100th Executive Board meeting, the 9th meeting of the ICSU Regional Committee for Africa (RCA) took place in Buea (Cameroon) on 30-31 March; and the final minutes of the meeting were given to the EB. At the meeting it was recommended that the members of the ICSU RCA should be physically present for the ROA Review Panel site visit. Consequently, it was decided that the 10th meeting of the RCA should coincide with the ROA Review Panel site visit. However, in June the Regional Director informed the RCA that this would be an extraordinary meeting of the RCA and no agenda or documents were produced for the meeting. The extraordinary meeting took place on 19-22 August. On 20-21 August the RCA had two separate meetings with the ROA Review Panel. During the extraordinary meeting, the RCA decided to proceed with some routine business, and the minutes of this meeting, received on Tuesday 27
October, were tabled for the EB. The RCA endorsed the new RCA Chair and transmitted his name to the EB for approval. Because the issue of the RCA membership was to be discussed under item 6 (Review of the Regional Office for Africa), the EB decided to postpone any decisions on the RCA.

**Regional Committee for Asia and the Pacific**

The 7th meeting of the ICSU Regional Committee for Asia and the Pacific was held in Kuala Lumpur, Malaysia, on 8-9 April. At the meeting Bruce McKellar (Australia) was elected chair of the Regional Committee. The Committee also decided that the Third Regional Consultation would take place in Penang, Malaysia, on 13–14 October 2009 and that the 8th Committee meeting would take place from 25-26 November 2009 in Hayama, Japan.

The Board was briefed on the successful execution of the Third Regional Consultation, hosted by A.H. Zakri at the Centre for Global Sustainability Studies (CGSS), Universiti Sains Malaysia, and he was thanked for his contribution to the Consultation. The Consultation aimed at bringing together members of ICSU to assess progress of ROAP, planning its forthcoming activities, exploring how regional activities can be integrated and/or coordinated with ICSU global activities and how to create partnerships in the region. The Consultation was launched by the Malaysian Deputy Minister of Science, Technology and Innovation and was attended by several members of ICSU (National Scientific Members, Scientific Unions, Interdisciplinary Bodies and Joint Initiatives and ICSU Associate Members) and also some regional organizations. The Regional Directors of the ICSU Regional Office for Africa and Latin America and the Caribbean were invited and attended the Consultation.

**Regional Committee for Latin America and the Caribbean**

The 7th meeting of the ICSU Regional Committee for Latin America and the Caribbean took place in Panama on 10-11 September. The meeting was formally opened by Mahabir Gupta (who assumed the Chair due to the last minute unavoidable absence of the RCLAC Chair), Betty Ann de Catsambanis, the Vice Rector for Research and Graduate Studies of the University of Panama, and Deliang Chen (who attended the meeting as special guest).

The Committee was briefed on progress in implementing some of the proposals in the selected science priority areas. The Regional Director and Regional Chair had held discussions with the InterAmerican Development Bank (IDB) and the Organization of American States (OAS) and both organizations were interested in supporting some of the Regional Office initiatives. Some of these would require the active participation of the ICSU Secretariat, as ICSU was the body that had legal status. In the case of OAS it was foreseen that an umbrella agreement would be signed between ICSU and OAS and MoU’s would then be signed to develop specific collaboration. For example, one of the proposals under discussion was the creation of an InterAmerican Research Network on Sustainable Energy. The Committee was updated on the progress of ICSU global activities, including the visioning process, the development of the next ICSU Strategic Plan (including the foresight exercise) and the education review. The Regional Committee agreed that it was very important that the Regional Offices were fully integrated in the global activities, especially in the process of developing the next ICSU Strategic Plan. The final Terms of Reference for the review of the LAC Regional Office were discussed and endorsed by the Regional Committee.
5.2 Membership

Regional Committee for Latin America and the Caribbean

Four members of the Committee would finish their term at the end of this year (José Antonio de la Peña, Sandra Diaz, Mahabir Gupta and Elena Vigil). In addition, a member of the Committee (Juan Asenjo) had been appointed to the CSPR; and this left 5 places to be filled. At the seventh meeting, RCLAC considered the nominations received and proposed to the Executive Board that the terms of José Antonio de la Peña, Mahabir Gupta and Elena Vigil be renewed from January 2010 to December 2012. It was also proposed that Patricio Felmer and Arturo J. Martinez be appointed from January 2010 to December 2012.

The value of having the ICSU Executive Director as the formal *ex officio* representative on the RCLAC (and other Regional Committees) had been emphasised in previous Committee discussions. The current situation was that an ICSU Science Officer (Patricia Ocampo Thomason) was the named *ex officio* representative and the Executive Director sometimes attended as an ‘observer’ (as discussed at the previous EB meeting). In order to strengthen the link between the Regional Committees and the ICSU Secretariat, Paris, it was proposed that this be changed so that the named ICSU *ex officio* member be the Executive Director. The designated Science Officer would be expected to continue to attend Committee meetings and act as the *ex officio* representative when the Executive Director does not attend.

### Decisions

To note the Regional Committee meetings and progress made; to note the ICSU Third Regional Consultation for Asia and the Pacific; to note the appointment of Bruce McKellar as Chair of the Regional Committee for Asia and the Pacific 2009-2011; to extend to December 2012 the terms of José Antonio de la Peña, Mahabir Gupta and Elena Vigil; and to appoint Patricio Felmer and Arturo J. Martinez to the Regional Committee for Latin America and the Caribbean to serve from January 2010 to December 2012; and to agree that the Executive Director should be the named ICSU *ex officio* representative on all Regional Committees and that, in his absence, this position can be delegated to the designated Science Officer or another member of the Secretariat.

6. Review of Regional Office for Africa

The first meeting of the Review Panel took place in Paris on 29-30 June 2009 and a site visit was held on 20-22 August 2009 in Pretoria, South Africa. The draft final report and recommendations of the Panel were presented to CSPR18 by the Review Panel Chair, Indira Nath.

The CSPR discussed all aspects of the report including the proposed separation of management and strategic advisory functions and the role of the Memorandum of Understanding in communicating clear expectations and milestones to the Regional Office. The need for a clear vision and new leadership for the next phase of development of the Office was emphasised. The continuing support of the NRF was welcomed. In general, the CSPR emphasized the importance to ICSU of successful
implementation of the Regional Office model. The CSPR strongly endorsed the recommendations put forward by the Review Panel and recommended that the Executive Board act swiftly on the Panel’s recommendations. The CSPR also recommended publishing the final report of the ROA Review.

After the CSPR meeting the Panel’s report was sent to the President of the NRF, the Regional Director and the Regional Committee Chair for the restricted purpose of ascertaining the correctness of the facts before the Panel finalized the report and submitted the final version to the Executive Board. In the event, the review panel considered that no amendments to the report to CSPR were necessary.

The Vice-President for Scientific Planning and Review presented the report to the EB. All the recommendations were considered very carefully, together with the response from the Regional Director on various issues.

### Decisions

- After full consideration of: the ROA review report as submitted by the CSPR; the NRF’s satisfaction with the Review Panel’s Report; the response from the Regional Director to this report; and the letter from the Review Panel in response to the Regional Director’s comments; the EB decides:
  - To thank the NRF and DST for the generous and continuing support for the ICSU Regional Office;
  - to inform the NRF that ICSU strongly supports the continuation of the ICSU Regional Office for Africa in the present premises of the NRF;
  - to suggest to NRF that in view of the recommendations put forward by the ROA Review Panel and taking note that the contract of the current Director expires on 30 April 2010, an open competition for this position be initiated as soon as possible.;
  - to thank the members of the Regional Committee for Africa and agree that until the implications of the Review Panel recommendations concerning the committee structure have been fully considered by the EB, no further meetings are to be held.;
  - to agree that the Executive Director should meet the NRF President to agree on the process for the transition of the Office to new leadership and development of a new MoU;
  - to thank the Regional Office for Africa (ROA) Review Panel for its dedicated work; and
  - to make the final report of the ROA Review available to the ICSU Membership.

7. Integrated Research on Disaster Risk (IRDR)

7.1 Scientific Committee for IRDR

One member of the Scientific Committee for IRDR, William Hooke of the American Meteorological Society, had been obliged to step down from office due to conflicting calls on his time. It was proposed by the Chair of the Committee that he be replaced by Susan Cutter, Professor of Geography at the University of South Carolina (USA) and Director of the University’s Hazards and Vulnerability Research Institute. A short curriculum vitae for Dr Cutter was provided.

7.2 Location of the International Programme Office for IRDR

At its 100th Meeting, the Board had examined offers from three National Scientific Members to host and provide finance for the International Programme Office (IPO) for IRDR, and had decided to invite the Executive Director to organize, in consultation with
the ISSC, site visits to two potential host institutions – in Beijing and in Taipei – on the basis of which a final proposal would be made to the governing bodies of the co-sponsors.

A Report on the site visits carried out on 3-5 August 2009 (Beijing) and 5-7 August 2009 (Taipei) and recommendations on the location of the IPO, were presented to the Board.

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<td>To appoint Susan Cutter to the Scientific Committee for IRDR for a period of two years, renewable for a further three years, subject to the agreement of ISSC and UN-ISDR, co-sponsors of IRDR;</td>
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<td>to establish the International Programme Office for IRDR at the Center for Earth Observation and Digital Earth (CEODE), Beijing, subject to the agreement of ISSC and UN-ISDR, and invite the Secretariat to initiate the international recruitment of the Office’s Director; and</td>
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<td>to invite the Secretariat to negotiate, subject to the agreement of ISSC and UN-ISDR, with the Academy of Sciences located in Taipei regarding the possible establishment in the near future of a centre dealing with a defined part of the IRDR programme as part of an intended network of such centres.</td>
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8. Environmental Activities

8.1 Visioning process

The goal of this ongoing process was “to engage the scientific community to explore options and propose steps to implement a holistic strategy for Earth system research”. This strategy would both encourage scientific innovation and address policy needs. The process was outlined on the ICSU website, and laid out more explicitly in an Earth system visioning process paper.

In October 2008 the ICSU General Assembly (GA) agreed upon a set of decisions related to this process. The key decision was “to note that the CSPR is planning to organize a consultation, including a meeting, with relevant partners to outline options for an overall framework for global environmental change research and its policy relevance.”

The CSPR had developed a three-step process. Briefly,

- **Step 1** focuses on scientific visioning: what are the high-priority Earth system research questions?
- **Step 2** examines the institutional framework: what institutional structure is needed to support the Earth system research strategy identified in Step 1?
- **Step 3** explores transitioning from existing structures to new ones.

As part of Step 1, a web consultation asked users to respond to “What is the most important research question in Earth system research that needs answering in the next decade?” The consultation was active from 15 July until 1 September 2009 and
attracted over 1000 registered users. This was the first time such an international consultation on Earth system research questions had occurred, and a large amount of information had been collected.

This information went forward to a small meeting (~50 people) at the end of September entitled “Visioning Earth system research”, chaired by Walt Reid. The participants were charged with agreeing on a draft set of research questions, which if answered, would ultimately benefit society and form the basis of an Earth system research strategy.

Step 2 was the “high-level” meeting referred to in the GA decisions and was planned for May 2010. Step 3 would decide on how to implement the transition from the existing structures to the new institutional framework.

An Earth system visioning task team (K. Raivio, W. Reid, J. Rockstrom, J. Schellnhuber, and A. Whyte—K. Mokhele had rotated off) was overseeing the process between CSPR meetings.

Communication had been an important component of the process. In addition to the information on the web, two high-profile articles had been published (i.e., a Science editorial and a SciDev.Net news article), presentations had been made to the programmes and the Earth System Science Partnership (ESSP), and mailings had gone out to the ICSU family, co-sponsoring organizations, and partners. ICSU had received several letters that would help the planning for Step 2. Consultation and input from the wider community were being sought at each step in the process, and there was a dedicated email address (visioning@icsu.org) for comments.

While there had been some concerns voiced, the visioning process, and in particular the web consultation, had engaged the scientific community. This included, but also went beyond, the ICSU Members, to ‘scientists at the bench’ and even stakeholders at the community level. It was hoped that the momentum gathered in Step 1, as well as the views of the funding community, would help provide an impetus for subsequent steps.

The Earth system visioning process had raised the visibility of ICSU. Preparations for Step 1 had required significant resources. Expectations within the community had been raised in terms of substance, transparency, and the process of consultation. Reflection on the level of engagement and resources for subsequent steps was needed.

**Decisions**

to note the progress in the visioning process, including the planned meeting referred to in the GA decisions (Step 2 in the process) which will occur in May/June 2010 and that the final step will be held before the end of 2010; and
to note the importance of basic sciences in providing the foundation for interdisciplinary research.
8.2 Appointment of Scientific Committees

8.2.1 DIVERSITAS

DIVERSITAS was seeking renewal for one member and the appointment of at least two new members to replace three people rotating off its Scientific Committee.

**Decisions**
To renew M. Lonsdale’s term for the period 1 January 2010 - 31 December 2012; to appoint H. Matsuda and B. Turner, to the DIVERSITAS SC for the period 1 January 2010 - 31 December 2012; and to note that consultations with UNESCO, IUBS, and SCOPE are necessary.

8.2.2 Earth System Science Partnership (ESSP)

ICSU was responsible for appointing four members of the ESSP SC, as stipulated in the ESSP Constitution. The other ~20 SC positions are *ex officio* (these were filled primarily by representatives of the Global Environmental Change programmes and ESSP joint projects). ESSP was seeking renewal for two members and appointment of two new members to fill the two empty slots on its SC.

It was noted that ICSU does not formally sponsor ESSP. A decision on whether ESSP should become an ICSU Interdisciplinary Body was postponed by the 2008 ICSU General Assembly until after the outcomes of the Earth system visioning process are known.

**Decisions**
To renew R. Leeman’s and J. Melillo’s terms for the period 1 January 2010 - 31 December 2012; and to appoint M. Leach and X. Peng to the ESSP SC for the period 1 January 2010 - 31 December 2012.

8.2.3 International Geosphere-Biosphere Programme (IGBP)

IGBP was seeking renewal for two members and the appointment of two new members to replace two people rotating off its SC.

**Decisions**
To renew M. Bustamante and D. Qin’s terms for the period 1 January 2010 - 31 December 2012; and to appoint R. Bradley and J. Palutikof to the IGBP SC for the period 1 January 2010 - 31 December 2012.

8.2.4 International Human Dimensions Programme (IHDP)

IHDP was seeking replacement of five members who were either rotating off or stepping down.
Decisions

to appoint X. Bai, C. Carraro, J. Dryzek, H. Gutscher, and S. Moser to the IHDP SC for the period 1 January 2010 - 31 December 2012; and
to note that consultations with UNU and ISSC are necessary.

8.2.5 Global Climate Observing System (GCOS)

The current chair of the GCOS Steering Committee (SC), John Zillman, would complete his second 2-year term on 31 December 2009. In his letter of 21 September 2009, the WMO Executive Director, Michel Jarraud, had proposed that the current Chair of the Atmospheric Observation Panel for Climate (AOPC) of GCOS, Adrian Simmons, (UK, ECMWF), be appointed the new Chair of the GCOS SC for a 2-year term. In his capacity as AOPC Chair, Adrian Simmons had been an *ex officio* member of the GCOS SC for the last 4 years. In his letter, Michel Jarraud pointed out that through an informal consultation process involving John Zillman, the Director of the GCOS Secretariat and several present Steering Committee members, A. Simmons “has emerged as the most suitable candidate, taking into account the essential requirement to have strong links to the GCOS community and outstanding expertise in research or operational observing systems”.

Decision

To appoint A. Simmons as GCOS SC Chair for the period 1 January 2010 – 31 December 2011.

9. Applications for Admission

9.1 International Scientific Associate

One application for Scientific Associate status had been received from the International Union of Speleology (UIS). Rule of Procedure 9.2 b) and c) stated:

"The Secretariat shall transmit the application to the Members of the Executive Board which shall decide whether to ask the ICSU Secretariat to ascertain if there is adequate support for the application from at least nine Members, including at least three Scientific Union Members and three National Scientific Members by request to all ICSU Members. Support for applications should clearly indicate that associate status in ICSU of the organization concerned would enhance ICSU's scientific activities. The Executive Board shall then decide on the application (or on its recommendation to the General Assembly) in the light of the indications of support that have been received.

In any case when no objections have been received to the application, and the necessary evidence of support has been received, the Executive Board shall be empowered to admit the new Associate with immediate effect".

There was some discussion as to whether the scientific aspects of speleology might not be already covered by IUGS. However, in the absence of any clear policy on Associates, it was considered that there was no rationale for not soliciting Members’ views.
**Decision**
To instruct the Secretariat to ascertain if there is adequate support from Members for the application and, if so, and there are no objections, to admit the UIS as an International Scientific Associate.

9.2 **National Member**

At its 100th Meeting, the Board had examined an application for National Membership from the Academy of Sciences and Arts of the Republic of Srpska. It had decided to seek further clarification as to the status and territory served by the two science academies within the Republic of Bosnia and Herzegovina (BiH), and to re-examine the application from the Academy of Sciences and Arts of the Republic of Srpska at a subsequent Meeting.

The application from the Academy of Sciences and Arts of the Republic of Srpska, the Academy’s Statutes and signed statement of compliance were before the Board for examination.

Having had clarification from the Secretariat as to the status and territory served by the two science academies operating within the Republic of Bosnia and Herzegovina, the Board decided that the Academy of Sciences and Arts of the Republic of Srpska satisfied the requirements of Statute 8 and Rule of Procedure 8.3 of ICSU concerning National Members:

‘8. A National Scientific Member shall be a scientific academy, research council, scientific institution or association of such institutions. Institutions effectively representing the range of scientific activities in a definite territory may be accepted as National Scientific Members, provided they can be listed under a name that will avoid any misunderstanding about the territory represented, and have been in existence in some form for at least 4 years.’

**Decision**
To admit the Academy of Sciences and Arts of the Republic of Srpska as a National Member of ICSU.

9.3 **National Associate**

The Slovenian Academy of Sciences and Arts (SASA) had expressed its interest in participating actively in the work of ICSU, but had indicated that, because of the difficult financial circumstances in which the Academy currently found itself, its Executive Board had decided to seek National Associate Membership of ICSU in the first instance. A copy of the application, the Academy’s Statutes, a signed statement of compliance, and the Law on the Slovenian Academy of Sciences and Arts dated 20 July 1994 were examined by the Board.

**Decision**
To admit the Slovenian Academy of Sciences and Arts as a National Scientific Associate of ICSU.
10. Unions Meeting in 2010

The ICSU International Scientific Unions meet at the midpoint between ICSU General Assemblies. The next meeting was scheduled for 7-8 April 2010 at the Institut Pasteur in Paris, immediately prior to the Executive Board meeting. The meeting would be co-chaired by the four Ordinary Members of the Executive Board elected from among the Unions, and was supported by the ICSU Secretariat. The Executive Board discussed the potential topics for consideration at the Unions meeting, as well as potential participation by Directors of the ICSU Regional Offices.

Decisions
To thank the Institut Pasteur for offering to host the Unions meeting; to invite the Regional Directors to the Unions meeting; and to circulate a draft agenda for the meeting to the Unions.

11. Committee on Freedom and Responsibility in the conduct of Science (CFRS)

The 6th meeting of the CFRS took place in Paris on 18-19 May and the report of the meeting was provided. There were several issues of particular interest to the Board:

Resources (items 4 and 5 of report)

At the 99th Executive Board meeting in Maputo some concern was expressed at the ambition of the CFRS work-plan relative to the resources available through the ICSU budget. The Secretariat was asked to contact all Members soliciting a host for a CFRS Secretariat and support for workshops. Several Members responded positively with regard to the workshops but there were no offers to host the Secretariat. Subsequently, Switzerland had expressed an interest in supporting a secretariat.

The Treasurer informed the Executive Board that the Swiss Academy of Natural Sciences had very recently confirmed that it was willing to support a Secretariat for the CFRS. This included a dedicated part-time (50%) position.

Principle of Universality (item 6)

The committee had begun its work on revising the text for Statute 5, the Principle of Universality, so that it incorporated more explicitly the responsibilities of scientists. The revised text would come to the Board for consideration in April 2010.

Position Statements (item 3.5)

The CFRS had thus far produced three position/policy statements on: publication practices and indices (July, 2008); promoting the integrity of science (September, 2008); and, the Israel-Palestine conflict (October 2008). These statements were advertised to the ICSU membership as CFRS statements and were available on the ICSU website under ‘Members and Bodies statements’. For the time being, they were not formally classified as ICSU statements. However, the CFRS considered these statements to be important and had requested that they be considered by the Executive Board for endorsement and eventual presentation to the Membership at the General Assembly. This process of endorsement was also seen as a mechanism for raising awareness of the content of these statements.
It was noted that the CFRS was in the process of producing another statement on Science and Human Rights, which might also eventually come to the Executive Board for endorsement.

In discussions, some concerns were raised concerning the various statements and the respective roles of the EB and the CFRS in developing ICSU policy positions.

The Board encouraged the CFRS to continue to examine its statements, to ascertain that they are devoid of political wording which does not relate specifically to the matter of the freedom and the responsibility in the conduct of science.

**Decisions**

To accept the generous offer from the Swiss Academy of Natural Sciences to host a Secretariat for the CFRS;

to express appreciation for the important work of the CFRS;

to note the Statements issued by the CFRS;

to invite the Chair of the CFRS to the next EB meeting to discuss the role and terms of reference of the Committee.

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### 12. Finance

12.1 Brief introduction to ICSU finances

The Treasurer gave a brief introduction to ICSU’s finances.

12.2 Report of Committee on Finance

The Committee on Finance (CF) met immediately prior to the Executive Board meeting and an oral report was made by the Chair of the Committee. The two main items on the CF agenda were 1) the performance and future policy for the investment of the statutory reserve, and 2) the budget for 2010.

12.3 Revised budgets for 2010-12

The 2010 budget had been revised from the original planning budget that was presented to the General Assembly in 2008 and took into account the decisions that were made on various activities at the most recent CSPR meeting. In line with previous requests from the Executive Board, updated planning budgets were also provided for 2011-2012.

It was noted that a budget deficit of ~70K€ was projected for 2010, although for the longer period 2009-2012 the income and expenditure balanced out.

**Decisions**

To note the report of the Committee on Finance and the proposed change to a lower-risk portfolio investment policy;

to approve the budget for 2010 (Annex 2); and

to note the planning budgets for 2011-2012 (Annex 3)
13. Decision-making in between EB meetings and EB procedures

In principle, all important issues, especially activities which were not planned, should be discussed in the EB meetings where a decision is made. However, there were situations when a fast decision was needed, in particular with regard to ICSU sponsorship of conferences/workshops and proposals for new projects.

13.1 Sponsoring of conferences

A set of criteria for approval of ICSU sponsorship of conferences/workshops needed to be discussed and agreed upon. ICSU already had a policy for sponsorship. In addition, the following criteria were considered: 1) ICSU should only join the effort if the quality, in terms of timeliness/relevance of the topic, scientific standing of the expected participants and the partners, was high; 2) ICSU should be involved in planning, conduct and dissemination of the results of the workshop/conference; 3) ICSU should have the possibility to involve its membership and/or programmes in the conference/workshop.

Normally, proposals for sponsorship should be submitted to the EB meeting where a decision would be made. However, there were cases when a decision needed to be made between EB meetings. In these cases, the EB would be consulted electronically at least two weeks in advance and the majority vote of the EB members used to make the decision.

13.2 Rapid response with regard to project proposals

In July ICSU was asked by a group of funders including the U.S. National Science Foundation (NSF) if it could be charged by them to conduct analysis at the international level related to a strategically important scientific challenge identified by them. A rapid decision on ICSU’s engagement was needed in August 2009. Due to these time constraints, the Secretariat contacted the ICSU Officers, including the President and CSPR Chair, for their opinions. In general, it was felt that ICSU needed to explore new opportunities in a “quick response” mode in some circumstances. In the instance of the example given above, a consensus was reached that ICSU should take on this funder-initiated project, with financial resources provided by the funders through the NSF.

In the long term, this example highlighted the question of whether ICSU should develop a preparedness to respond to issues that arise on a faster schedule than the Executive Board meeting calendar. The last CSPR meeting discussed this issue and it was recommended that it was necessary to develop such a preparedness for rapid reactions.

Decisions
To note the existing ICSU policy on sponsorship, support and endorsement of activities; to agree that, in between meetings of the EB, electronic decisions should be made by the full EB if time permitted (at least two weeks); and to entrust such decisions to the Officers if the time delay was under two weeks.
14. Communication and Outreach

14.1 Publications and Media

It was seven years since ICSU began implementing the communication strategy that was presented to the 27th General Assembly in 2002. As the planning process for the second Strategic Plan was beginning, it was timely to revisit the communication strategy as a tool to increase ICSU’s visibility.

It was practical to develop a communication strategy that covered the remaining implementation timeframe of the current Strategic Plan. A second communication strategy should be developed in conjunction with the second Strategic Plan 2012-2017 to ensure that communication was integrated in the implementation process.

Some considerations when developing a new communication strategy were:

- Evaluation of the existing communication strategy.
- Experiences from the visioning process where new communication tools have been tested (e.g. interactive project website incorporating web 2.0 technology).
- Experiences from the International Polar Year 2007-2008 which had a very successful education and outreach programme but ICSU had been unable to gain much visibility. (Note: the IPY Education and Outreach Committee was still very active, and ICSU continued to be engaged with them as they addressed the IPY legacy and planned for the Oslo Science Conference in 2010).

While a strategy would provide direction for ICSU’s communication activities, some communication needs had already been identified and could be acted upon now. These activities included:

- An upgrade of the ICSU website (www.icsu.org) which was launched in 2004. The upgrade would give the website a fresh look and rebuild the technical structure to enable the incorporation of new technologies (e.g. interactive web 2.0 technology, a Content Management System). The new website was scheduled for completion in mid-2010.
- Developing an A4 promotional brochure for ICSU. This was completed in August and had been posted in the Resource Centre of the ICSU website and distributed electronically to ICSU Members and Interdisciplinary Bodies. The brochure would also be made available at upcoming conferences, including the World Science Forum in Budapest and COP-15 in Copenhagen.
- The distribution of the A4 brochure provided an opportunity to encourage ICSU Members to link to the ICSU website and review the information about ICSU on their websites (e.g. new office address, update number of Members). This action was discussed at the last EB meeting and was completed in early October.

**Decision**

To note the development of a new ICSU communication strategy and the current communication activities (upgrade of ICSU website, new A4 flyer and communication with Members).
14.2 Partners

At the last EB meeting, there had been a discussion of the most important partners of ICSU including the Commission on Sustainable Development (CSD), InterAcademy Panel/InterAcademy Council (IAP/IAC), International Council of Academies of Engineering and Technological Sciences (CAETS), International Social Science Council (ISSC), International Union for Conservation of Nature (IUCN), The Academy of Sciences for the Developing World (TWAS), United Nations Educational, Scientific and Cultural Organization (UNESCO), United Nations Environment Programme (UNEP), United Nations University (UNU), and the World Meteorological Organization (WMO).

Each partnership was different with regard to the partner and the role a partner wished to undertake. Considering their different roles in the context of ICSU activities and structure as well as their status in world science, there was a need to develop different modes of cooperation. This included consideration of how and by whom ICSU should be represented in liaising with various partners and whether specific partners should be invited to ICSU EB meetings.

The meetings attended by the Executive Director outside Paris since the last EB meeting were presented for information.

### Decisions

- To note the activities with the partners,
- To reconfirm the previous EB decision that no observer from any partner organization would be invited to the EB meeting unless there is a specific agenda item that requires the presence of that partner;
- To set aside time at the next EB meeting for a joint session with the Director-General of UNESCO and another with IAP; and
- To note the meetings attended by the Executive Director.

15. Fund-raising

At the previous meeting of the Board in April, possibilities for fund-raising had been discussed and the Executive Director asked members of the EB to send him details of foundations which might be approached with regard to specific projects and programmes. The following foundations had been suggested by EB members to be considered for future fundraising efforts: National Science Council (NSC), China, Taipei (provided that the Academy located in Taipei is a co-sponsor of programmes supported), Doris Duke Charitable Foundation, Alfred P. Sloan Foundation, The Jacobs Foundation, Gates Foundation, Ford Foundation, the Coulter Foundation, Hughes Medical Institute, Robert Wood Johnson Foundation, Keck Foundation, Wallace Global Fund, and the Sloan Foundation.

The Executive Director informed the Board of proposed secondments to the Secretariat from China: Taipei, and Mexico.

### Decisions

- To note the proposed secondments to the Secretariat.
16. **Dates and Places of Next EB and Officers Meetings**

The following dates for meetings had already been agreed but the dates for the second meeting of the Board and the meeting of the Officers and Chairs of Regional Committees and Directors of Regional Offices in 2010 needed to be decided.

**2009**

- **3 November** Officers and Chairs of Regional Committees and Directors of Regional Offices, Budapest
- **4 November** Meeting of Science, Education and Finance Ministers of G77 countries, Budapest
- **5-7 November** World Science Forum, Budapest

**2010**

- **7-8 April** Unions meeting; Paris
- **8 April evening** Committee on Finance, Paris
- **9 April a.m.** Committee on Finance, Paris
- **9 April p.m.-10 April** 102 EB meeting, Paris
- **14 October** Committee on Finance (10:00-17:00), place to be determined
- **15-16 October** 103 EB meeting, place to be determined

**2011**

- **26-30 September** General Assembly - with an EB meeting immediately before and after, Rome

<table>
<thead>
<tr>
<th>Decisions</th>
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<tbody>
<tr>
<td>To agree on 14 October as the date of the second meeting of the Committee on Finance and on 15-16 October as the dates for the second EB meeting in 2010.</td>
</tr>
</tbody>
</table>

17. **Any Other Business**

17.1 **International Network for the Availability of Scientific Publications (INASP)**

INASP was formally recognised as an Interdisciplinary Body of ICSU in 2005. Structurally it was registered as a limited company with charitable status in the UK and as such it was overseen by a Board of Trustee-Directors. ICSU was the sole company ‘owner’ and was represented on the Board by the Deputy Executive Director. The Trustee-Directors were initially appointed by the ICSU EB (for staggered maximum 3 year renewable terms). The Chairman was formally elected by the other trustees and, to date, this position had been held by Robert Campbell.

R. Campbell had served his term as chair and now wished to stand down. The trustees, in discussion with the ICSU Secretariat, had identified a suitable replacement – John Wood. As John Wood was not currently a Trustee, he would have to be formally appointed by the ICSU EB. Informally, he had agreed to accept this position if invited.

<table>
<thead>
<tr>
<th>Decisions</th>
</tr>
</thead>
<tbody>
<tr>
<td>To appoint John Wood as a Trustee Director of INASP and endorse his election as Chairman; and to thank Robert Campbell for his outstanding contribution as the first Chairman of the INASP Board of Trustees.</td>
</tr>
</tbody>
</table>
18. Evaluation of Meeting

It was felt that there had been constructive and lively discussions and that the meeting material had been well prepared.

**Decision**
To agree that background material, not part of the meeting file, should be available in the meeting room for consultation.

19. Closed Session

19.1 With Executive Director
19.2 Without Executive Director

There being no other business, the President closed the meeting at 16:30.

**Annexes**

Annex 1 Terms of Reference and Timetable of *Ad hoc* Group on Weighted Voting
Annex 2 Approved Budget 2010
Annex 3 Planning Budgets 2011-2012
Annex 4 List of Follow-Up Actions

Catherine Bréchignac Deliang Chen
AD HOC GROUP ON WEIGHTED VOTING

TERMS OF REFERENCE

The Terms of Reference for the Ad hoc Group on Weighed Voting, as adopted by the Executive Board of ICSU at its 101st Meeting on 30-31 October 2009, are:

- to prepare a document outlining the pros and cons of weighted voting, taking into account the various perspectives of ICSU Members;
- to consider examples of different voting models in international organizations;
- to propose voting options (maximum 3) for both the National Members and the Unions.

The group will meet once and report to the Executive Board of ICSU.

Timetable

2009
December Memorandum of ad hoc Group established

2010
January-February Group meets
April Group report to EB, Unions Meeting and National Members for comments
September/October Signatories of original request to review weighted voting invited to meeting with Officers to consider the way forward
December EBs recommendations on weighted voting distributed to Members
ICSU BUDGET 2010 IN EUROS

Where an exchange rate is necessary, this is based on the average rate in the first trimes 1S=0.747€

<table>
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<tr>
<th>INCOME</th>
<th>2009</th>
<th>2010 BUDGET</th>
<th>2010 BUDGET</th>
<th>Notes</th>
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<td>UNESCO Framework Agreement</td>
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<td>110 000</td>
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<td>ICSU Members Contribution to WCRP</td>
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<td>NSF</td>
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<td>TBF</td>
<td>France</td>
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<td>500 000</td>
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<tr>
<td>Others</td>
<td>income</td>
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<td>TOTAL INCOME</td>
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<td>3 295 568</td>
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<p>| EXPENDITURE | 2009 | 2010 BUDGET | 2010 BUDGET | |
|-------------|------|-------------|-------------||
|             | EB101 | GA | |
| I. POLICY COMMITTEES | | | |
| MB | 1.1 CSPR | 68 000 | 63 860 | 63 860 | 10 |
| | 1.2 CSPR Planning and Reviews | 50 000 | | |
| RR | 1.2.1 ES Visioning process | 123 000 | 94 000 | 12 |
| | 1.2.2 Reviews of Regional Offices | 22 000 | 22 000 | |
| | 1.2.3 DIVERSITAS | 37 342 | | 14 |
| | 1.2.4 Education review | 32 000 | 15 |
| | 1.2.5 Foresight | 10 000 | 16 |
| FK | 1.3 CF | 5 000 | 5 200 | 5 200 | 17 |
| RR | 1.4 CFRS | 50 000 | 51 300 | 51 300 | 18 |
| PCDC | 22 000 | 22 600 | 19 |
| NdM | 1.5 Salaries | 222 630 | 240 125 | 213 000 | 20 |
| Sub-Total | 490 630 | 470 427 | 491 360 | |
| II. JOINT INITIATIVES | | | |
| LG | 2.1 NSF and UNESCO for DIVERSITAS | 30 000 | - | 21 |
| LG | 2.2 ICSU Members Contribution to WCRP | 187 000 | 160 000 | 187 000 | 22 |
| RR | 2.3 IPY | 204 000 | 20 000 | 20 000 | 23 |
| Sub-Total | 421 000 | 180 000 | 207 000 | |
| III. ICSU REGIONAL OFFICES | | | |
| 3.1 Direct support | 105 000 | 108 150 | 105 000 | |
| 3.2 Salaries | 110 401 | 112 901 | 114 000 | |
| 3.3 Travel, additional support | 20 000 | 20 581 | 20 500 | |
| Sub-Total | 235 401 | 241 632 | 239 500 | |
| IV. GRANTS PROGRAMME | | | |
| PC | 4.1 NSF | 135 300 | 280 000 | 280 000 | 25 |
| V. SPECIAL INITIATIVES | | | |
| CS | 5.1 EB New Initiatives | 94 000 | 20 000 | 26 |
| MB | 5.2 CSD | 13 500 | 7 957 | 8 000 | 27 |</p>
<table>
<thead>
<tr>
<th>MB</th>
<th>5.3 Hazards</th>
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<td>5.6 Ecosystems and Society (PECS)</td>
<td>31 000</td>
<td>25 750</td>
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<td>5.7 Strategic data and information initiatives</td>
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<td>63 448</td>
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<td>510 693</td>
<td>577 500</td>
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<td>222 630</td>
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<td>Sub-Total</td>
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<tr>
<td>JL</td>
<td>7.1 Publications and Communication</td>
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<tr>
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<td>TOTAL EXPENDITURE</td>
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<td>EXPECTED NET</td>
<td>98 628</td>
<td>155 195</td>
<td>71 078</td>
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</tbody>
</table>

As approved by the 101st EB Meeting, October 2009

Annex 2
NOTES ON THE 2010 BUDGET

Income

1. Membership dues
   Membership dues are those decided on by the 28th GA in 2008 with an approved inflation adjustment of 3% for 2009.

2. Associate Dues

3. Income from Bank Accounts
   Based on the results from 2008 and the decreased treasury funds available for short-term investment.

4. Other Income
   No additional income expected for 2010.

5. UNESCO Framework Agreement
   Based on the understanding that $150k will be available to ICSU centrally under the 6yr Framework agreement that was signed in 2008. It is proposed that, as in 2009, this funding would be allocated to the Hazards programme (note 28), the Ecosystems programme (note 30), and relevant grants (note 25).

6. ICSU for WCRP
   Up until 2008, ICSU received annual contributions for the WCRP from National Members and other sources. As of 2009 Members will pay WCRP directly rather than transiting money via ICSU. The only exception is the NSF contribution to WCRP, which is $250,000 (€187k, see note 22)

7. NSF
   A new 5-year grant has been approved by NSF, starting in October 2008. Two supplements to this grant was obtained in September 2009. NSF grants to ICSU are from 1 October-30 September so part of the ICSU FY 2009 is US FY 2010.

   For 2010, total NSF funding is $435,000 (€325k) plus $250,000 for WCRP (note 6). This will be used for ESS visioning (budget line 1.2.1); IPY (budget line, 2.3); data and information committees (budget line 5.7); ESSP (budget line 5.8); partial salary costs for Science Officers (budget line 5.11); consultants (Howard Moore and Gisbert Glaser, budget line 5.11); travel costs (budget line 7.3); publications (budget line 7.1).

8. French Subvention
   ICSU receives €500,000 per year from the French Government.

9. Other earmarked income
   Nothing as yet.

Expenditure
10. Committee for Scientific Planning and Review
   The CSPR meets twice per year in Paris.

11. CSPR Planning and Review
   The budget for CSPR Planning and Reviews is sub-divided to show the actual activities (notes 12-16)

12. ES Visioning process
   Following the decision of the 29\textsuperscript{th} General Assembly, the CSPR has initiated an Earth Systems (ES) visioning process. A high-level meeting involving funding agencies is planned for 2010. This will be paid for with NSF funds (note 7)

13. Review of the Regional Offices
   The reviews of the Regional Office for Latin America and the Caribbean and Asia and the Pacific will be conducted in 2010. The costs of these reviews will be shared with the host institutions

14. DIVERSITAS
   The proposed review of DIVERSITAS has been postponed by CSPR until completion of the Regional Office reviews

15. Education Review
   A strategic review of ICSU’s role in science education will begin with two meetings in 2010.

16. Foresight
   The main cost of the foresight exercise is human resource which is costed elsewhere under salaries. A small amount of additional funding is allocated for travel and meetings of the CSPR task-force members

17. Committee on Finance
   CF meets twice a year and this is linked to the EB meetings to reduce costs.

18. Committee on the Freedom and Responsibility in the conduct of Science
   CFRS will meet twice in 2010.

19. Policy Committee on Developing Countries
   Following the decision of the 29\textsuperscript{th} GA, PCDC is in abeyance and will not meet. The budget originally allocated for this has been re-allocated to the review of the Regional Offices (note 13)

20. Executive Salary Cost (see also budget line 44)
   The salary costs are distributed between budget lines 1.5, 3.2, 5.11, 6.3 and 8.6. This budget line includes half the cost for the Executive and Deputy Executive Directors. The other half is under budget line 6.3.

   The total salary costs for 2010 are €1,711,500 including a 3% increase to cover inflation and limited merit based increases.

21. DIVERSITAS
   There is no earmarked support for DIVERSITAS in 2010 as it now receives funding directly from NSF.

22. ICSU Member contributions to WCRP
Contribution from NSF (see note 6)

23. International Polar Year
   NSF funding, which includes support for attendance at the main IPY Oslo
   Conference in 2010.

24. ICSU Regional Offices
   The costs have been divided between three budget lines to properly reflect
   the cost to ICSU. Direct support is €35,000 per Regional Office, an
   increase from the $25,000 foreseen in the original agreements with the host
   institutions/governments. The salary for the Science Officer responsible for
   the Regional Offices is included under 3.2. The travel budgets line includes
   cost for participation of Executive Board and Secretariat ex officio members
   in the three Regional Committees.

25. Grants Programme
   A grants programme for 9-10 grants at ~ €30,000 each was advertised in
   September 2009. As in 2008 and 2009, there may be some savings on this
   budget line if there are not enough fundable projects.

26. Executive Board New Initiatives
   There is no spare capacity for launching new initiatives in 2010 unless they
   come with their own ‘external’ resources.

27. UN Commission for Sustainable Development
   Participation in the preparatory meeting and policy session of the UN
   Commission on Sustainable Development. ICSU is formally responsible
   for input from the Science and Technology Community Major Group.

28. Hazards and Disasters
   Two meetings of the Scientific Committee for this new programme are
   budgeted for 2010. It is proposed that UNESCO funding be used to support
   this activity (note 5).

29. Health and Human Wellbeing
   A final meeting of the Programme Planning Group is budgeted for in 2010.

30. Ecosystems and Human Wellbeing
   Two meetings of the Scientific Committee for this new programme are
   budgeted for in 2009. It is proposed that UNESCO funding be used to
   support this activity (note 5).

31. Strategic Data and Information initiatives
   Estimated costs for three meetings in 2010: one for the new ad hoc
   Strategic Coordination Committee for Information and Data; and, two for
   the Scientific Committee for a new ICSU World Data System. Partial
   funding from NSF (note 7).

32. Earth System Science Partnership
   Support, provided by NSF, for the Scientific Committee of ESSP and
   associated staff travel.

33. ESF/ICSU Conference
   Funding for the second in a series of bi-annual ESF-ICSU, Europe-Africa
   regional conferences. This will focus on Ecosystem Change and Society
34. *Unions’ meeting*
   Costs for the Unions meeting (catering etc.) in April, 2010

35. *Salaries for Science Officers and consultancies*
   Salaries for the posts of Leah Goldfarb and Paul Cutler (partially covered by grants from NSF; note 7). Consultancy fees for Gisbert Glaser and Howard Moore included under this budget line.

36. *ICSU General Assembly*
   The costs for General Assemblies are budgeted over three years. This includes costs for the Nominating Committee. A 10% increase is included for 2010 due to increased travel costs and the need to support members from least developed countries.

37. *Executive Board and Officers*
   Costs for two EB meetings and an Officers’ meeting with Regional Directors and Chairs.

38. Estimated costs of members of the EB representing ICSU at General Assemblies of Unions and Interdisciplinary Bodies.

39. *Executive Salary Costs*
   Half the costs of salaries for the Executive and Deputy Executive Directors. (see note 20).

40. *Publications and Communication*
   This includes the Annual Report, several on-line reports and promotional material.

41. *Informatics*
   Costs for computers, web consultants, etc. This includes continued re-development of the web-site.

42. *Travel*
   Travel costs have been assigned to relevant budget lines, when appropriate. This line mainly represents the travel of the Executive Director that is not related to specific projects. The total travel cost is likely to be similar to 2008 and 2009.

43. *Salaries for Communication and Outreach*
   Salaries for the IT Officer/Webmaster (Mustapha Mokrane) and the Communications Officer (Jacinta Legg).

44. *Staff Development and Training*
   A staff retreat and personnel training, including language training, is included in this budget. Savings made by having the retreat in Paris.

45. *Building Maintenance and Refurbishment*
   Cost for maintenance contracts for the building infrastructure, e.g. the lift, and depreciation on capital investments in infrastructure and furnishing, for which the costs are written off over several years. Revised budget based on 2009 costs.

46. *Office Expenses*
   Costs for services, equipment rental, photocopying, office repairs, staff recruitment, postage, telephone etc (see annex for full breakdown)
47. Audit Fee and Legal Advice
Costs for the legal auditor.

48. Bank Charges
Estimate based on previous years.

49. Salaries for Administrative Staff
Salaries for administrative staff. The costs for the new Personal Assistant are included.

50. General Contingencies
This includes a contingency to cover the possibility of exchange rate loss on the provision for arrears, which is hard to predict. It can also cover other unexpected expenditures.

51. Provision for Retirement Indemnity
This provision is significantly lower than 2009, which included indemnity payment to the outgoing Executive Director.

52. Balance.

In the planning budget that was approved by the GA (October, 2008), there was a predicted deficit of -155k. The revised budget predicts a significantly smaller deficit of ~€71k. There is increased income from NSF but also increased costs for strategic planning and review activities. Based on experience in 2008 and 2009, the major uncertainty relates to spending on the grants programme.

In recent years additional funding has become available from NSF at the end of the US financial year, i.e. September, and this may also occur in 2010 but it is very uncertain and cannot be included in the planning at this stage.
### ICSU BUDGET 2009-2012 IN EUROS

*Where an exchange rate is necessary, this is based on the average rate in the first trimester of 1S=0.747€*

**Annex 3**  
**Updated**  
101 EB, October 2009

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NOTES ON THE ESTIMATED 2010-2012 BUDGET

1. Membership Dues
   The dues include an inflation adjustment of 3% for each of the years.

2. Associate Dues
   Assumes the same number of associates (19) as now with a 3% annual increase in dues.

3. Income from ICSU bank accounts
   Based on the results from 2008 and the decreased treasury funds available for short-term investment.

4. Other income
   Nothing as yet.

5. UNESCO Framework Agreement
   The budget assumes the same amount as was indicated to be available for 2008-2009, ie 150k USD p.a.. It is assumed that the funding can be used for activities in this budget not covered by earmarked grants from NSF, including items 5.3 Hazards and 5.6 Ecosystems and Society.

6. ICSU Members contribution to WCRP.
   US contribution to WCRP passes through the books of ICSU. As of 2009, other national contributions are made directly by ICSU members or other sources to WMO via the WCRP Joint Trust Fund.

7. NSF.
   Grant for ICSU environment activities from the US National Science Foundation. A 5-year grant from NSF began in October 2008 for a total of $350k (€261k) plus $250k for WCRP per annum (note 6). This will be used for the ESS visioning (budget line 1.2.1); ESSP (budget line 5.8); salary costs for a Science Officer (budget line 5.11); consultants (Howard Moore and Gisbert Glaser, budget line 5.11); travel costs (budget line 7.3); publications (budget line 7.1).
   As a consequence of the change in the dues structure, from 2012 onwards, this income will be included in the US national contribution to ICSU.

8. French Subvention
   ICSU receives €500,000 per year from the French Government for a period of no less than 10 years beginning in 2007.

9. Other earmarked income
   Nothing as yet.

Expenditure

10. Committee for Scientific Planning and Review
    The CSPR will meet twice per year. All meetings in the budget include a 3% inflation adjustment based on 2007 costs.

11. CSPR Planning and Review
    A provision is included for planning and review exercises in 2012 that are yet to be identified.

12. ES visioning process
Funded by the NSF grant (note 6). Two meetings planned in 2010 and follow up activity in 2011 and 2012

13. **Reviews of Regional Offices**
Reviews of the Offices for Latin America and Asia to be conducted in 2010, partially paid for by the host countries

14. **DIVERSITAS**
The review of DIVERSITAS is postponed until 2012.

15. **Education review**
Two meetings of a review panel (8 persons) in 2010 and one in 2011

16. **Foresight**
Potential costs for task team support and for analysis and report writing.

17. **Committee on Finance**
CF will meet prior to the EB meetings except for years with General Assemblies, when the CF will convene only once in a meeting not linked to the EB.

18. **Committee on the Freedom and Responsibility in the conduct of Science**
CFRS will meet twice per year.

19. **Executive Salary Cost**
The salary costs are distributed between budget lines 1.5, 3.2, 5.11, 6.3 and 8.6. This budget line includes half the cost for the Executive and Deputy Executive Directors. The rest of the costs are under budget line 6.3 (note 33).

The total salary costs for 2010 are €1,711,500 with an additional 3% to cover inflation and limited merit based increases for each of 2011 and 2012. This sum includes payment of social charges of various kinds (ca. 50% of total salary costs).

20. **DIVERSITAS**
Funding for DIVERSITAS from NSF in 2010-2012 will no longer be transited via ICSU.

21. **WCRP**
Expenditure is equivalent to the income from NSF (US National contribution) re. note 6.

22. **International Polar Year**
Although the IPY formally finished in 2009, there will be follow-up and synthesis conferences in 2010 and 2012.

23. **ICSU Regional Offices**
Direct support for three Regional Offices maintained at €35,000 per year for three offices + 3% inflation increase as of 2011. A Regional Office for the Arab Region will be established at a later time. In addition, the salary for the Science Officer responsible for the Regional Offices is included (3.2) as well as cost for participation of Executive Board and Secretariat *ex officio* members in the three Regional Committees (3.3).

24. **Grants Programme**
A grants programme for a maximum of 10 grants at €28,000 each.
25. **Executive Board New Initiatives**
   For 2011 and 2012, a small sum has been set aside for EB new initiatives. The EB can also decide to use funds in support of CSPR new initiatives.

26. **UN Commission for Sustainable Development**
   Participation in the annual sessions of the UN Commission on Sustainable Development. ICSU is formally responsible for input from the Science and Technology Community Major Group.

27. **Hazards and Disasters**
   Two meetings per year in 2010 and 2011 and one in 2012 of the Scientific Committee of the Hazards programme (17 persons). Partially covered by UNESCO income (note 5).

28. **Urban Health and Human Wellbeing**
   A final meeting of the Health in the Urban Environment group will be held in 2010. An open consultative forum is also planned for early 2011. Funding for a Scientific Committee in 2012 depends on a GA decision on a potential programme.

29. **Ecosystem change and Society (PECS)**
   Two meetings per year of the Scientific Committee for PECS (14 persons). Partially covered by UNESCO income (note 5).

30. **Data and Information Committees**
   3 meetings per year for the *Ad hoc* Strategic Coordination Committee for Information and Data (12 persons) and the Scientific Committee for the new World Data System (12 persons) in 2010 and 2011. One meeting each in 2012.

31. **Earth System Science Partnership**
   Costs for participation of the ICSU appointed members to the Scientific Committee for ESSP (4 persons). Paid for out of NSF funding (note 7).

32. **Conferences with the European Science Foundation**
   As a follow-up to the ESF-ICSU meeting in Africa (2009), meetings are planned for 2010 and provisionally 2012.

33. **Mid-term Meeting of Scientific Unions**
   Mid-term Unions meeting in the first half of 2010.

34. **Salaries for Science Officers**
   Salaries for the posts of Leah Goldfarb and Paul Cutler (partially covered by grants from NSF; note 7). Consultancy fees for Gisbert Glaser and Howard Moore included under this budget line.

35. **ICSU General Assembly**
   The costs for General Assemblies are budgeted over three years. This includes costs for the Nominating Committee. A 10% increase is included for 2010-2012 due to increased travel costs and the need to support National Members in the least developed countries.

36. **Executive Board and Officers**
   Two meetings per year of the Executive Board and one meeting of the Officers combined with a meeting of the Regional Directors and Chairs.

37. **Costs of members of the EB representing ICSU at General Assemblies of Unions and Interdisciplinary Bodies (assuming 10 meetings).**
38. **Executive Salary Costs**
   Half the costs of salaries for the Executive and Deputy Executive Directors. (see note 16).

39. **Publications and Communication**
   Publication of the Annual Reports plus additional reports on health and other planning activities. For 2011, the increased amount includes communications activities related to the General Assembly.

40. **Informatics**
   Costs for computers, web consultants, etc. No inflation adjustment is included, since contracts relating to informatics continue to decrease in price.

41. **Travel**
   The total travel cost for Secretariat staff and others to represent ICSU at various meetings (both internal and external) is much higher, but this has been allocated to the relevant project budget lines, where possible.

42. **Salaries for Communication and Outreach**
   Salaries for the IT Officer/Webmaster (Mustapha Mokrane) and the Communications Officer (Jacinta Legg).

43. **Staff Development and Training**
   This includes individual courses for staff to increase their skills as well as annual staff retreats.

44. **Building Maintenance and Refurbishment**
   Major investment was made, when ICSU moved to its new Offices. The budgeting for some of these capital costs is deferred over several years. This line also includes recurrent maintenance costs for building infrastructure.

45. **Office Expenses**
   Costs for heating, telephone, postage, offices expendables, office maintenance, etc.

46. **Audit Fee and Legal Advice**
   Costs for the legal auditor.

47. **Bank Charges**
   Estimate.

48. **Salaries for Administrative Staff**
   Salaries for administrative staff.

49. **General Contingencies**
   This includes a contingency to cover the possibility of exchange rate loss on the provision for arrears, which is hard to predict. It can also cover other unexpected expenditures.

50. **Provision for Retirement Indemnity**
   Provision as required by French law and regulated in ICSU staff rules. This reduces with time as the necessary total provision accumulates.

51. **Balance**
   A significant deficit (-€71k) is predicted for 2010 with a smaller deficit in 2011 and a positive result in 2012. The greatest uncertainties relate to the income from NSF (which based on previous experience may increase) and the expenditure on grants. Over the four year period 2009-2012, the currently projected benefit is €21k
## FOLLOW-UP ACTIONS

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<th>Agenda Item/Action</th>
<th>Responsible</th>
<th>Deadline</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>3.1 Dues and Weighted Voting</strong>&lt;br&gt;Ask US NAS, IUPAC and Latin America for suggested rep</td>
<td>DC</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>5. Regional Committees</strong>&lt;br&gt;Inform Members and ROLAC of appointments</td>
<td>POT</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>6. Review of Regional Office for Africa</strong>&lt;br&gt;Thank NRF and DST for support of Regional Office&lt;br&gt;Inform NRF that ICSU strongly supports continuation of ROA&lt;br&gt;At NRF&lt;br&gt;Suggest to NRF that an open competition ROA Director be initiated as soon as possible&lt;br&gt;Thank members of Regional Committee for Africa&lt;br&gt;Inform Chair RCA no further meetings are to be held&lt;br&gt;ED to meet NRF President to agree on process for transition of Office to new leadership and development of a new MoU&lt;br&gt;Thank ROA Review Panel for its dedicated work&lt;br&gt;Make the final report of the ROA Review available to ICSU Membership</td>
<td>DC</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>7. IRDR</strong>&lt;br&gt;Inform Susan Cutter of appointment to SC- IRDR&lt;br&gt;Establish International Programme Office for IRDR&lt;br&gt;Initiate international recruitment of Office’s Director&lt;br&gt;Negotiate with Academy of Sciences located in Taipei regarding possible establishment of a centre</td>
<td>HM</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>8.2.1 DIVERSITAS</strong>&lt;br&gt;Consult sponsors&lt;br&gt;Inform members of appointments</td>
<td>LG</td>
<td></td>
<td>Ongoing</td>
</tr>
<tr>
<td><strong>8.2.2 ESSP</strong>&lt;br&gt;Inform members and ESSP of appointments</td>
<td>LG</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>8.2.3 IGBP</strong>&lt;br&gt;Inform members and IGBP of appointments</td>
<td>LG</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td>Agenda Item/Action</td>
<td>Responsible</td>
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<tr>
<td><strong>8.2.4 IHDP</strong></td>
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<tr>
<td>Consult sponsors</td>
<td>LG</td>
<td></td>
<td>Ongoing</td>
</tr>
<tr>
<td>Inform members and IHDP of appointments</td>
<td>LG</td>
<td></td>
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<tr>
<td><strong>8.2.5 GCOS</strong></td>
<td></td>
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<tr>
<td>Inform Simmons and GCOS of appointment</td>
<td>GG</td>
<td></td>
<td>Pending</td>
</tr>
<tr>
<td><strong>9.1 International Scientific Associate</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Send UIS application to Members to ascertain if adequate support</td>
<td>TBF</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td>If no objections, inform UIS admitted as International Scientific Associate</td>
<td>TBF</td>
<td></td>
<td>Pending</td>
</tr>
<tr>
<td><strong>9.2 National Member</strong></td>
<td></td>
<td></td>
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<tr>
<td>Inform Academy of Sciences and Arts of the Republic of Srpska of admission as a National Member</td>
<td>HM</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>9.3 National Associate</strong></td>
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<tr>
<td>Inform Slovenian Academy of Sciences and Arts of admission as a National Scientific Associate</td>
<td>HM</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>10. Unions Meeting</strong></td>
<td></td>
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<tr>
<td>Invite Regional Directors</td>
<td>POT</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td>Send Draft Agenda to Unions</td>
<td>PC/MB</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>11. CFRS</strong></td>
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<tr>
<td>Accept offer from Swiss Academy of Natural Sciences</td>
<td>CS</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td>Invite Chair of CFRS to next EB meeting</td>
<td>CS</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>14.2 Partners</strong></td>
<td></td>
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<tr>
<td>Allot time next EB for session with DG UNESCO and another with IAP</td>
<td>TBF</td>
<td></td>
<td>Pending</td>
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<tr>
<td><strong>17.1 INASP</strong></td>
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<tr>
<td>Inform J. Wood of appointment as Trustee Director</td>
<td>CS</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td>Thank R. Campbell</td>
<td>CS</td>
<td></td>
<td>Done</td>
</tr>
<tr>
<td><strong>18. Evaluation of meeting</strong></td>
<td></td>
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<tr>
<td>Ensure background material available in meeting room at future EB meetings</td>
<td>TBF</td>
<td></td>
<td>Ongoing</td>
</tr>
</tbody>
</table>